

Light the Way



2025 Annual Report
Biblica Europe Edition



“Your word is a lamp
for my feet, a light
on my path.”

— PSALM 119:105 NIV





Dear friend,

This year, you've accelerated Bible translation worldwide and brought Scripture engagement to record levels. When the Bible app reached its one billionth download in 2025, we celebrated this historic milestone with our partners YouVersion at a packed stadium event in the United States, filled with worship and testimony.

There are moments for sound and spectacle, but we know that the vast majority of Bible distribution work is taking place out of the limelight, in the quiet places, by remarkably humble and servant-hearted followers of Jesus.

This Annual Report goes behind the scenes of Scriptural mission, allowing you to meet some of those amazing men and women who are partnering with Biblica to take the Word to the World. From Pastor Raul in Cuba, who is helping to distribute Bibles on SD cards in a place where "the church is growing so fast," to Ahmad who is sharing God's Word with underground churches in the Middle East and North Africa, we are so excited to share with you what God is doing!

This Report's theme, 'Light The Way,' celebrates the people and projects illuminating the path to Jesus and His everlasting kingdom. You're at the heart of this movement. Your generosity makes it possible for us to keep lighting the way.

Imagine a fully united Church, reaching across the world's borders, lighting the way to Christ by planting God's Word at the heart of every community. This Annual Report gives you a glimpse of that thrilling reality. Read it and celebrate with us all that the Lord is doing.

Thank you, once again, for your immense support. None of this would be possible without you.

Yours with gratitude,



Mark Finnie
Vice President, MENA Eurasia

P.S. You can read the digital version of this report at biblicaeurope.com/annualreport or by scanning this QR code.



Table of Contents

Your Impact in 2025 **08**

Ethiopia: The Marvellous Light **12**

Cuba: From Blackout to Light **18**

Indonesia: Islands of Light **24**

Middle East North Africa: Light from Above **30**

Gospel Advancement: Digital Innovation **36**

Our Core Values at Work **40**

LIGHTING THE WAY THROUGH:

Generosity **42**

Impact & Innovation **43**

Faithfulness **44**

Trailblazing **45**

Better Together **46**

Generosity Report **48**

Leadership **51**

Letter from CEO **54**

Celebrating

YOUR IMPACT THIS YEAR

Your partnership with Biblica brings God's Word to people who have never held a Bible before. Through strategic translations and innovative formats, you're opening doors for transformation in the hardest-to-reach places on earth.

Every statistic in the chart represents real lives being changed. In Ethiopia, former slaves to witchcraft are walking in "the marvellous light" of Christ. Across Cuba, believers share digital Bibles through SD cards, spreading hope faster than ever. On Indonesia's remote islands, traumatised women find healing through Bible-based programs. In restricted Middle Eastern regions, underground believers risk everything to distribute the Scriptures you help provide.

And that's just the beginning.

Thank you for ensuring pastors can hand new believers their very first Bible after baptism, for enabling digital revolutions in communist countries, for empowering healing programs for abused women, and for putting millions of Bibles into waiting hands around the world.

Through your generosity, God's Word is lighting the way in places where darkness once seemed permanent. You're answering His call to redeem the lost, restore the broken, and bring hope to a hurting world.

Thank you for being part of these miraculous transformations happening across the globe.



AMERICAS

6

Bible Translations Now Deployed

14.4M

New Bible Engagers This Year

AFRICA

28

Bible Translations Now Deployed

21.4M

New Bible Engagers This Year

MENA EURASIA

31

Bible Translations Now Deployed

49.1M

New Bible Engagers This Year

ASIA PACIFIC

37

Bible Translations Now Deployed

29.4M

New Bible Engagers This Year



سِرَاجٌ لِرِجْلِي كَلَامُكَ وَنُورٌ لِسَبِيلِي

PSALM 119:105 (ARABIC)

"Your word is a lamp for my feet,
a light on my path."

PSALM 119:105 (ENGLISH)

Ethiopia

THE MARVELLOUS LIGHT

“The pain is still there. It’s deep in my heart. But we keep pressing on, ministering the Gospel.” —Pastor Samuel

In the remote villages of Ethiopia where Pastor Samuel* serves, the stakes are high. The region is dominated by witchcraft, and when the movement of Jesus Christ began sweeping through villages, people stopped paying the witchdoctors. For those whose power and livelihoods depend on keeping communities enslaved to fear and superstition, the Gospel represents an existential threat and they fight back violently.

Pastor Samuel’s father-in-law knew this cost. As a devoted pastor serving multiple churches across the region, he loved Jesus deeply and couldn’t stop sharing the hope he’d found in Christ, even as the risks grew.

Then darkness struck. While travelling for ministry, an armed group abducted the elderly pastor. Samuel received a chilling phone call from the captors. He begged for his father-in-law’s release. Instead, they sent an ultimatum: the pastor would not renounce Jesus, so they would kill him.

Samuel’s father-in-law was murdered for his faith. The same fate awaited Samuel if he didn’t stop preaching.

But at the memorial service, something powerful happened. In their grief, the church clung to the light of Jesus and the Holy Spirit moved mightily. The persecution meant to silence the Gospel instead ignited it.



Thanks to your prayers and generosity, the Bible in Ethiopia’s Oromo language launched in 2023. Now, believers can read the Word of God in the language they think, pray, and dream in.

What’s the impact of having Scripture in a language you can understand? When 17,600 Bibles and Bible resources were infused into churches in Mozambique, some remarkable things happened:

50%

New church plants grew

69%

Increase in church attendance by children and youth

7,890

New believers came to faith

874

Orphans were brought into families in the church

This represents twice the growth of control groups where no Scripture resources were available.

The Word of God changes lives and fuels the church for powerful growth!



New believers are baptized in Ethiopia. Through your support, each will receive a very important gift: their first Bible.

“When the light of the Gospel is preached, everything changes. The Holy Spirit is moving. We cannot be held down – it’s beyond explaining with words.”

— PASTOR SAMUEL, CHURCH LEADER IN ETHIOPIA

“Even if we get killed, the church will go on,” Samuel declared as hundreds gathered to worship and praise Jesus. Rather than retreating in fear, the community chose to press forward with even greater boldness.

Today, Samuel’s life remains under constant threat. “I don’t know what will happen next,” he admits. “They threaten me. They threaten my people. But we will not stop preaching the Gospel.”

The results speak for themselves.

In just the past month, Samuel and his network have reached over 5,700 young people with the Gospel. They’ve baptised more than 1,000 new believers – former slaves to witchcraft now walking, as Pastor Samuel puts it, in the “marvellous light” of Christ.

“People were living in such darkness under the influence of witchcraft and evil spirits,” Samuel explains. “But when the light of the

Gospel is preached, everything changes. The Holy Spirit is moving. We cannot be held down – it’s beyond explaining with words.”

You are part of the light that’s growing in Ethiopia. Each new believer receives something precious after baptism: their very first Bible, provided through your partnership with Biblica.

“My people can’t afford a Bible,” Samuel says with deep gratitude. “The Bible they receive is precious to them. This is the biggest gift they will ever receive in their lives.”

He pauses, then adds with conviction: “All this joy, all this celebration, all this planting of churches, getting out of the darkness – it could not be happening without Biblica.”

**Name changed to protect our partner.*

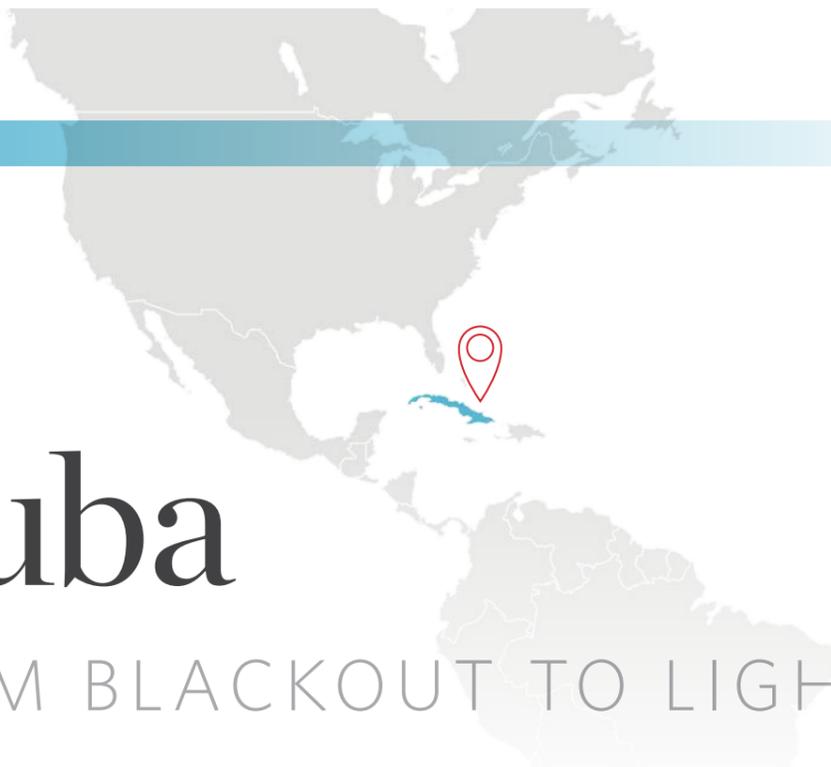


এরপর যীশু আবার লোকদের সাথে কথা বলতে শুরু করলেন
এবং বললেন, "আমিহি জগতের আলো। যাকেউ আমার
অনুসারী হয় সে কখনও অন্ধকারে থাকবে না কিন্তু এমন
আলো পাবে যা জীবন দেয়।

JOHN 8:12 (BENGALI)

When Jesus spoke again to the people, he said, "I am
the light of the world. Whoever follows me will never
walk in darkness, but will have the light of life."

JOHN 8:12 (ENGLISH)



Cuba

FROM BLACKOUT TO LIGHT

Pastor Raúl* stood on the coast of Cuba, staring across the dark waters towards the distant lights of Guantanamo Bay. “We’re on the blackout side,” he remembers thinking. “I want to be in the light.”

It was the 1990s. The Soviet Union had collapsed, taking Cuba’s economy with it. For decades, atheism had been government policy. Now, devastating poverty gripped the island. Desperate young Cubans like Raúl saw only one escape: risking everything on makeshift rafts or swimming to freedom.

Raul began training with friends, preparing for the deadly journey. During this time, some of them attempted the treacherous escape. They did not survive.

His mother begged him to find another way. His father pressed twelve dollars into his son’s hands – everything he had. “Put this in God’s hands and it will be more,” he said with prophetic faith.

That twelve dollars changed everything.

Instead of fleeing Cuba, Raúl discovered his calling: bringing light to his homeland. He made it to Ecuador, where he connected with Bible distribution networks. The need was staggering – no bookstores to sell Bibles in Cuba, and the rapidly growing house church movement was starving for God’s Word.



In 2025, you helped deliver SD cards to Cuba, putting an entire digital library of Scripture and study material into waiting hands.

How the Bible on SD Card is Helping Cuba:

- SD cards travel where print Bibles can’t, allowing the Bible to be read and distributed in areas where persecution and government bans exist.
- A single SD card carries the Bible in many languages, biblical study materials, audio Bibles, the Jesus Film, and more.
- One card can reach a limitless number of people, making the reach and impact of these cards hard to calculate.
- Cards can be copied and distributed, or materials on the cards can be shared from device to device.



Through a simple tap, the Bible on SD is shared. Like a flame passed from torch to torch, the light of the Gospel is growing in dark places.

“When you are giving, you are investing in lives. When you are giving, you are loving future generations.”

— RAÚL, MINISTRY LEADER IN CUBA

“The church is growing so fast,” Raúl explains. “In a country where it’s difficult to find food and gas, imagine how hard it is to find Bibles.”

Then Biblica pioneered an innovative solution: tiny SD cards loaded with complete Bibles, devotionals, and discipleship resources. Cuban believers can slip these cards into their phones, instantly accessing God’s Word and sharing it with others.

“If you bring SD cards that they can put in their phone and they have Bibles and resources...that idea from Biblica is amazing,” Raúl says.

The impact spreads like wildfire. Pastors tap their phones together, transferring the precious digital cargo. University students share Scripture with classmates. House church leaders finally have a curriculum for their congregations.

“We cannot calculate where that message is going to go,” Raúl marvels. “It has the possibility to be shared instantly!”

Today, the most important revolution happening in Cuba isn’t political – it’s spiritual. And it started with a father’s twelve dollars and faith that God could multiply it into something magnificent.

“When you are giving, you are investing in lives,” Raúl wants you to know. “When you are giving, you are loving future generations.”

The Gospel is working miracles in Cuba, and you’re helping to light the way.

**Name changed to protect our partner.*



如果我们说与祂相交，却仍过着黑暗的生活，就是撒谎，
没有遵行真理。如果我们生活在光明之中，像上帝在光明中一样，
就能够彼此相交，上帝儿子耶稣的血能洗净我们一切的罪。

1 JOHN 1:6-7 (CHINESE)

If we claim to have fellowship with him and
yet walk in the darkness, we lie and do not
live out the truth. But if we walk in the light,
as he is in the light, we have fellowship
with one another, and the blood of Jesus,
his Son, purifies us from all sin.

1 JOHN 1:6-7 (ENGLISH)

Indonesia

ISLANDS OF LIGHT

Scattered across 17,000 remote islands, Indonesia hides a troubling reality behind its tropical beauty: countless women live trapped in cycles of abuse and trauma, searching desperately for safety and hope.

It was into the darkness of this reality that Johanna was born, but the Lord would use her to bring hope to thousands of women. "I always dreamt of being a journalist since I was in high school," Johanna recalls. But she could not have known that God would redirect her calling entirely.

Instead of traditional journalism, He led her to launch Indonesia's first Christian television station, Pijar TV. Her mission became clear: reach the 95% of Indonesians who still watch television with the light of Christ.

A second breakthrough came when a Biblica employee brought a book called Asha into Johanna's office - a trauma healing program for women built around the Gospel of John.

"I saw that this is the book of John, but it has stories of broken women in it with their own traumas," Johanna explains. "I felt confirmation in every page of the book. I kept reading the stories in it, and I knew we needed to create some movies out of these stories." Production on this important project is currently underway.

Through Asha, traumatised women find safety while encountering Jesus through His "I Am" declarations in John's Gospel. The nine-week program guides them from isolation to community, from despair to baptism, from darkness to light.



"I can truly testify that this book has brought real hope into my life," an Asha graduate shares. "It is a treasure, a precious gift from God."

"Too many people here are living through hell on earth," says one leader in Asia Pacific. "When you share the Gospel, it goes straight to their hearts, and they come to Christ."

In 2025, you helped send innovative technologies to share the Bible with seekers aching for God's hope in oppressive religions, governments, and marriages. Here are just a few of the ways Asia Pacific was impacted through your commitment to light the way:



Sharing the Healing Love of Jesus

with Bible programs for vulnerable women.



Bringing God's Hope to Teens

with Bibles that unpack life's true purpose.



Evangelising Under the Radar

with Bibles hidden securely on Apps and SD cards.



Because of you, the Asha program was translated into 4 new languages last year – bringing the total to 12. Thank you for delivering the healing love of Jesus to women around the world.

“My life is very different now. I began reading the Bible and found peace. I felt the love of Jesus, was baptised, and now I attend church.”

— A NEW BELIEVER AND GRADUATE OF THE ASHA PROGRAM, INDONESIA

The need is overwhelming. One viewer shared her story of an abusive marriage, feeling completely alone until she saw Pijar TV’s helpline number on screen.

“I have been able to share my story with them and receive prayer,” she testified. “This has brought me so much peace. My life is very different now... I felt the love of Jesus, was baptised, and now I attend church.”

“That’s the real effect of Jesus in someone’s life,” Johanna reflects. “His love has an eternal effect, and it’s really happening in this life.”

Today, Pijar TV receives over 200,000 responses monthly through social media, WhatsApp, and Facebook. The network now has the potential to reach 120 million Indonesian women with Asha’s healing message.

“Through the many choices that we have in the digital world, having one that is actually lighting our way to God’s Word is very important,” Johanna says. “We’re actually leading these people to Christ.”

In the world’s largest island archipelago, isolated women are discovering they’re not alone – and finding their way to the light.

Middle East North Africa

LIGHT FROM ABOVE



Pastor Ahmad* never expected to find a home in a graveyard.

Growing up in a Middle Eastern country where Christianity is outlawed, he endured years of violence and abuse. At sixteen, desperate and broken, he fled his situation with nowhere to go. An old cemetery became his home - for five years, he lived among the tombstones with only a sleeping bag for comfort.

"I was always looking for the God who is love," Ahmad recalls. "I was emotionally and physically broken, with so much hate in my heart."

As a musician from a Muslim background, Ahmad had long conversations with God through his songs and poetry. But the religion he knew offered no grace, no free gift of love. Everything came with a price.

Then a Christian friend, recognising Ahmad's desperate situation, invited him to attend a service at an underground church.

"I heard the Gospel. I heard the Word of God," Ahmad remembers. "Oh! The Word of God changed my life! Then I heard the pastor say, 'God is love.' And I said, 'Yes, yes! I was looking for you!'"

During worship, Ahmad experienced something extraordinary. When he opened his eyes, the church was filled with brilliant light from above, as if the roof had disappeared. "When I saw Him, I jumped and said, 'Jesus, you are my Lord, You are my Saviour!'"

The congregation gave Ahmad his first Bible - cherished as a love letter from God, it quickly became his most precious possession.



When the Good News reaches those waiting in the MENA area, everything changes. Upon receiving Scripture in their own language, one new believer marvelled, "In this small book, there is a great Spirit - there is love and salvation."

In countries where being a Christian can cost you everything, God's Church is advancing. Like in the book of Acts, people are meeting Jesus in dreams and sharing their faith boldly.

But they need Bibles to grow in their faith and share the Gospel. In 2025, your gift helped us come alongside underground believers by providing them with Bibles in strategic formats. Together, we:



Smuggle Bibles

for evangelism within closed countries.



Fortify House Churches

with Bibles for discipleship and church planting.



Evade Persecutors

with innovative Bible formats like Blockchain.

“

The Bible is our light for our way.
The Bible is our guidance. The Bible is
sweeter than honey. The Bible is more
valuable than gold. And this is what
people need.”

— A MIDDLE EAST CHRISTIAN LEADER

But following Jesus in this region comes with severe consequences. Government agents sought to kill Ahmad and other new believers, beating them and threatening their lives. Yet instead of despair, Ahmad found joy, remembering what Matthew 5:11 says about being blessed when persecuted for righteousness.

“The Bible doesn’t say when you have persecution, ‘cry,’” Ahmad explains. “It says, ‘rejoice.’”

Today, Ahmad and his wife serve through a television ministry reaching people across the Middle East who have never heard about Jesus. Broadcasting by satellite and operating through social media, they regularly receive Bible requests – often from curious not-yet-believers asking, “Can I have a Bible?”

Through partnerships with Biblica, Ahmad

has received over 20,000 Bibles to distribute through underground churches and small groups. Brave believers carry these precious books back to their homeland, knowing the risks.

“They say, ‘If I die this way, this is the best way to die,’” Ahmad shares about these courageous Christians. “They don’t care about dying when they’re giving the Bible to their people.”

In a region where over 50 million people are living in spiritual darkness, those 20,000 Bibles represent just the beginning. “People are thirsty for the love of God,” Ahmad says. “The Bible is our light for our way. The Bible is our guidance. The Bible is sweeter than honey and more valuable than gold.”

Where darkness once reigned, light is breaking through – one Bible at a time.

**Name changed to protect our partner.*



Your generosity equips the underground church with Bibles and trauma-healing resources. One refugee from the area said, “Without you, we wouldn’t have learned about the love of God.”



“Naye mwe muli kika kironde,
bakabona bw’obwakabaka,
eggwanga ettukuvu, abantu
ba Katonda bennyini.
Mwalondebwa mulyoke
mutende ebirungi bya Katonda
eyabaggya mu kizikiza
n’abayingiza mu butangaavu
bwe obutenkanika.”

1 PETER 2:9 (LUGANDA)

“But you are a chosen
people, a royal priesthood,
a holy nation, God’s special
possession, that you may
declare the praises of him who
called you out of darkness into
his wonderful light.”

1 PETER 2:9 (ENGLISH)



Gospel Advancement

FROM ROMAN ROADS TO AI

Technology has always propelled the Gospel forward.

When Jesus walked the earth, Roman roads had just connected the known world – 250,000 miles stretching from Rome to Israel, reaching as far as modern-day Scotland. This engineering marvel enabled movement and connection previously unimaginable. These roads became the foundation for fulfilling the Great Commission. When Jesus commanded “Go

and make disciples of all nations,” the path had literally been laid before His disciples.

We now stand at a similar crossroads.

Today’s AI technology is helping to make completion of the Great Commission possible. AI-assisted translation programs are cutting decades off Bible translation timelines, bringing Scripture to languages spoken at the ends of the earth.

If the Great Commission launched at

the perfect technological moment, we’re witnessing the perfect moment for its completion.

Biblica is leading the charge. Early trials revealed a crucial insight: AI becomes a powerful accelerant when placed in the

hands of local teams with the right tools – unlocking breakthrough efficiency not just for Biblica, but also for partners across the Bible translation sector.

Simply put, the right people plus the right technology equals trusted results with speed and accuracy:

- 1 Experts work with native speakers to collect data and build an AI model. This is then used to create a first draft.
- 2 Native speakers refine the translation with cultural, theological and linguistic precision.
- 3 Mentors & church leaders ensure theological accuracy.
- 4 Communities review the translation for fluency and acceptance.

What once took a decade now takes 3-7 years. In the process, something remarkable is happening: translators are coming to Christ as they work. The process itself is becoming a discipleship movement as Scripture comes alive around the world.

From Roman roads to AI translation, God uses technology for eternal purposes. The goal that once seemed impossible is now within sight: God’s Word accessible to all people by 2033.



Biblical Answers, Anytime, Anywhere

Biblica's AI Chatbot is an interactive tool that helps pastors prepare sermons, ensures accuracy in preaching, and answers complex theological questions. Drawing from the NIV and our other translations, the chatbot quotes Scripture with 100% accuracy – unlike most language models that are only 50-60% correct. It's directly connected to our Study Bible notes, providing trusted theological guidance.

Launched in September, the chatbot is available on the web and multiple

platforms. More than 98% of its usage comes from outside the United States – exactly where it's needed most.

For pastors serving without resources, the Bible Chatbot is putting scholarly-level biblical knowledge in their pockets.

If AI is going to shape the future, it should be on the frontlines of human flourishing – useful for the Gospel, grounded in truth, and built on biblically sound values. That's why Biblica created the Bible Chatbot, currently available in 9 languages.

THE PROBLEM

Frontline pastors in developing regions lack access to biblical education. A Study Bible in Egypt costs an entire month's salary – £1,250 in UK equivalent. It is estimated that only 5% of pastors worldwide have formal theological training.



THE SOLUTION

Five years ago, Biblica began creating the first open-licensed, simplified, digital-first Study Bible. After four years of development, it launched last August. Within the first year, half a million people downloaded it – primarily frontline pastors in places like Egypt, Zimbabwe, and India.



Geof Morin leads a session at the 2025 Missional AI event in April.

Where Innovation Meets Mission: *The Global Missional AI Summit*

Before ChatGPT made headlines, a small group of innovators gathered around a bold question: *How could artificial intelligence accelerate the Great Commission?*

Six years later, that question has sparked a global movement – now the largest gathering of Christians exploring AI's role in ministry. Attendance has doubled each year as momentum builds around **Missional AI**, the flagship conference at the intersection of ministry and technology.

Biblica has the privilege of being the lead organiser of Missional AI, which is quickly becoming recognised as a pioneering forum for faith and innovation. We do this because it's vital for Biblica to help shape the global conversation on AI – ensuring we don't innovate in a vacuum but collaborate generously to share the best ideas and practices.

In Dallas, 561 people attended. London drew 160 more. This April, over 1,000 are expected in San Jose for three days of collaboration, discovery, and Kingdom-focused problem-solving.

The calibre speaks for itself – former tech executives, leaders from Meta and Google DeepMind, and theologian Prof. John Lennox, who has written profoundly on AI's implications for humanity. Yet Missional AI isn't about big names – it's about connection. Bible translators meet software engineers. Church planters brainstorm with data scientists.

Biblica leads with radical generosity – sharing everything learned, because the mission is too urgent to hold back.

OUR Core Values

AT WORK



Generous

We give all we can to achieve all God wants. Biblica freely releases majority-language Scripture translations and accelerates critically needed minority translations – so that Bibleless people experience the Word of God in a language they understand.



Impact-Driven

We passionately pursue what matters most. Our focus is measurable Scripture engagement and life transformation, maximising the number of people encountering Jesus through His Word – no matter where they live or what language they speak.



Faithful

We relentlessly follow Christ. For over two centuries, Biblica has maintained unwavering commitment to Scripture accuracy, ministry excellence, and steadfast partnership with the global Church through every challenge.



Trailblazing

We break down barriers to the Bible. Our pioneering promise is to try things no one else is trying to reach people no one else is reaching, using advanced technology for faster translation, wider mobilisation, and deeper engagement.

LIGHTING THE WAY THROUGH

Generosity



Beyond a Billion

In November, YouVersion celebrated a huge milestone for the Bible: One Billion Digital Downloads! The Bible received unprecedented visibility at a celebration featuring powerful preaching, worship, and praise. The event was broadcast in Times Square, the Sphere in Las Vegas, London's Piccadilly Circus, and

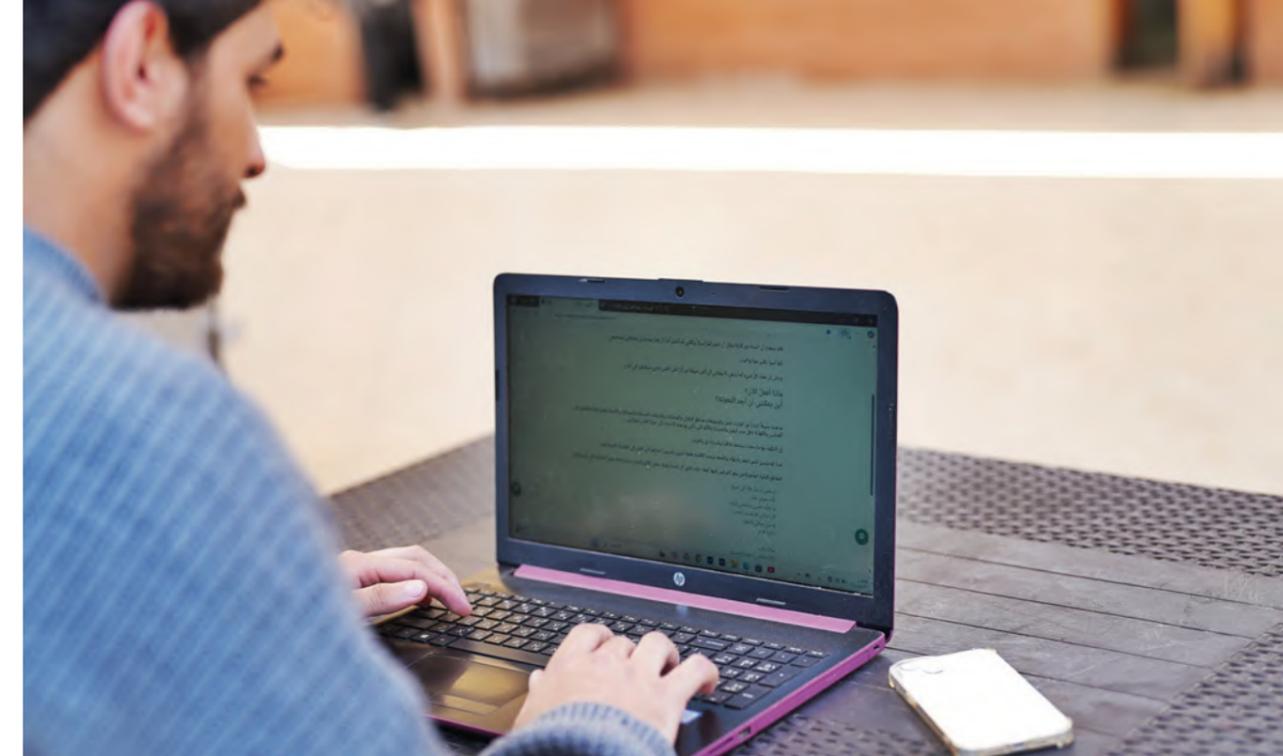
on streaming platforms like Hulu and Amazon Prime. As the first to freely release our texts through YouVersion's Bible App, Biblica was honoured to be featured in this celebration. Moving towards the next billion Bible downloads, our commitment remains firm: To give all we can to achieve all God wants.

Through our partnership with YouVersion, Biblica is honoured to have played a meaningful part in this achievement, contributing:

102 Bible translations	55M Offline Bible downloads
195 Countries engaged	642M Bible verses shared
341M Active users accessing Biblica materials	

*Numbers listed represent 2013 to 2025.

Biblica featured in Times Square, New York, in partnership with YouVersion for Global Bible Month, November 2025.



LIGHTING THE WAY THROUGH

Impact & Innovation



Unburnable: The Bible on Blockchain

Biblica is dedicated to leveraging the latest technology for God's Kingdom – and our newest innovative way of getting the Bible across borders is impacting access in the world's most restrictive environments.

In closed countries, owning a physical Bible can mean imprisonment or death. Hostile governments deploy sophisticated firewalls to block online Scripture access. But through blockchain technology, we're circumventing these barriers to deliver life-changing Bibles to previously unreachable places.

Blockchain offers completely decentralized digital storage that no government or entity can control. Once Scripture is published,

it becomes "immutable"—impossible to change or remove. Most importantly, it's extremely difficult to block or censor, even by the strongest firewalls.

Biblica has pioneered one of the first "unburnable Bibles" – publishing text, audio, and video Scripture in blockchain format. Disguised as a space exploration website, this tool provides secure access through any web browser without leaving traces on devices.

Working through church-planting partners in the Middle East, North Africa, and Central Asia, there is the potential to connect millions in the underground church with God's Word. With nearly two dozen languages launched, this unburnable Bible is ensuring that sophisticated censorship cannot silence the Gospel.

LIGHTING THE WAY THROUGH Faithfulness



Billy Graham & Biblica: A Partnership Spanning Generations



In 1952, Biblica (then the New York Bible Society) partnered with the Billy Graham Evangelistic Association to ensure every new believer received God's Word at the moment of their life-changing decision. At the time, it would have been difficult to imagine what the future would hold – Billy Graham would go on to preach the Gospel to over 215 million people in 185 countries.

Today, Biblica still partners with this powerful ministry by providing NIV New Testaments given to those who accept Christ through BGEA, changing lives around the world – including some who didn't intend to attend!

This year in Cochabamba, Bolivia, 8,000 people gave their lives to Christ and received a Spanish New Testament with Psalms and Proverbs.

Among those new believers was sixteen-year-old Manuel, who was simply playing football nearby when praise music drew him to investigate. At the stadium, he and his friends heard the Gospel message and made their decision to follow Christ.

"I never thought I could discover a new family," Manuel shared. "I have placed my life in Jesus, and I will not leave Him. I will read the Bible every day."

Manuel's story echoes countless others spanning generations. Each Scripture received represents not just a book, but a foundation for lifelong discipleship and spiritual growth.

This partnership demonstrates the power of placing God's Word directly into eager hands at the most receptive moment of a person's spiritual journey.

Since 1952 an unprecedented amount of Scripture has been placed in the hands of new Christians worldwide. Today, New Testaments continue to be distributed to fresh believers, each one representing a transformed life and an eternal destiny.



LIGHTING THE WAY THROUGH Trailblazing



Last Mile First

We're excited to share Biblica's boldest vision yet: Last Mile First – a groundbreaking initiative to bring first access to God's Word for the billion people who have been waiting the longest.

The ministry landscape is shifting dramatically. Bible translations are being completed faster than ever, and the Church is growing in hard places at unprecedented rates. Yet a stark gap remains: more than one billion people worldwide still lack vital access to the Bible.

This reality demands a fundamental shift in our approach. Instead of asking "Does a Bible translation exist?" we must now ask "Can people actually access and engage it?"

Complex barriers stand between God's Word and God's people – hostile governments, religious persecution,

extreme poverty, geographic isolation, and poor connectivity. In the world's hardest-to-reach places, the church hungers for Scripture but finds it tragically out of reach.

As one church planter in a Muslim-majority country pleads: "There is no way that we can make a disciple if we don't have a Bible. I'm pleading, I'm pleading, I'm pleading: we need more Bibles."

Over the next ten years, we will focus 80% of our mission work on the one billion people waiting for their very first taste of the Bible. Through translation, innovation, mobilisation, and engagement strategies, we're committed to closing the final gap between completed translations and transformed lives.

This is our Macedonian call. Will you join us for the life-changing journey of Last Mile First?



In partnership with Harvesters Ministries, 800 Biblica Bibles were delivered to a remote village in Southern Africa in April of 2025.

Better Together

From him the whole body, joined and held together by every supporting ligament, grows and builds itself up in love, as each part does its work. —Ephesians 4:16

United in Mission: Bringing God's Word to Every Nation

The Church is the body of Christ, and when we work together we can accomplish far more than any single organisation could achieve alone. This truth drives Biblica's

passionate partnerships with illumiNations and Close the Bible Gap - two movements that are revolutionising how we reach the world with God's Word.

Through our alliance with illumiNations, we're part of an unprecedented collaboration of eleven leading Bible translation agencies working towards an

ambitious goal: by 2033, our goal is that 95% of the world's population will have access to a full Bible, 99.96% will have access to a New Testament, and 100% will have access to at least some portion of Scripture.

But translation is only the beginning. Our partnership with Close the Bible Gap addresses an alarming issue: while God's Church is advancing like never before - growing from 1.4 million churches in 2015 to 10 million - many of these congregations lack basic Bible access. Close the Bible Gap mobilises resources to bridge this gap,

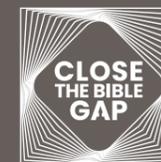
ensuring that comprehensive Scripture ecosystem reaches the 1 billion people in remote, restricted, and under-resourced places who have been "last in line for the longest."

Today, thanks to movements like these, God's Word is available to more of the global population than ever before. Every day, we are getting closer to fulfilling the Great Commission. Through teamwork, technology, prayer and generosity, the world is being reached - one Bible, one believer at a time.

We're humbled to link arms with a global alliance committed to eradicating Bible poverty in this generation.

illumiNations

Alliance Partners



Global Partners



Generosity

“ I thank my God every time I remember you. In all my prayers for all of you, I always pray with joy because of your partnership in the gospel from the first day until now.”

—PHILIPPIANS 1:3-5

Dear Ministry Partners,

The words Paul wrote to the Philippians capture how I feel when I reflect on your faithful support of Biblica's mission.

Every time I review our financial reports, I see your heart for the one in ninety-nine who still can't access God's Word, and I thank God for you.

As CFO, I steward the resources you entrust to us with deep responsibility, knowing these are eternal investments in lives forever changed by Scripture. That's why Biblica maintains the highest standards of financial integrity - earning top ratings from charity assessment organisations and a 100% score from Charity Navigator for Accountability and Finance. We operate with zero debt, maintain balanced budgets, and hold substantial reserves to ensure long-term stability.

This year, 84% of our total operating expenses went directly to ministry programmes. But what makes your partnership truly unique is this: because NIV royalties cover our overhead, 100%

of your gift went directly towards putting God's Word in waiting hands.

Every single pound was leveraged to reach a teenager in Brazil, a woman in the Middle East, an underground church leader in a hostile nation. Not 83p - but 100p - fully deployed for Kingdom impact.

We can't reach the last mile alone. But together, we're answering the call for those pleading for Bibles. Together, we're ensuring the Bibleless and the broken encounter the life-changing message of Jesus Christ. This is eternal work - an investment that will never fail.

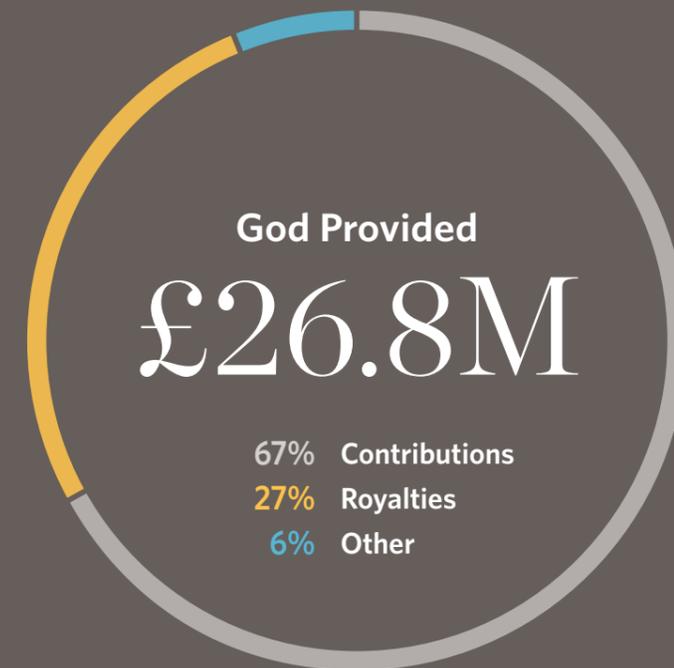
Thank you for your heart for the unreached. It's an honour to serve alongside you.

With deep gratitude,



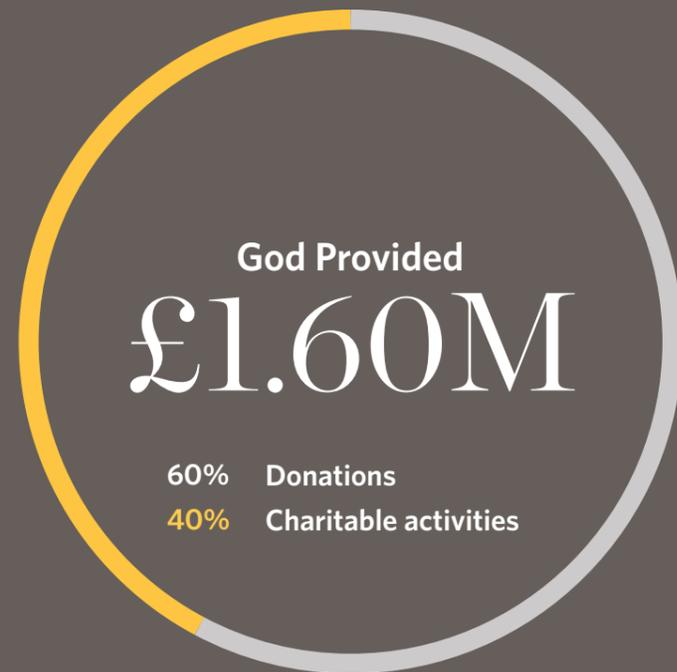
Bruce Trowbridge
Chief Financial Officer

Financial Overview - Global



Final audited financials available on [Biblica.com](https://www.biblica.com) beginning January 2026.





Final audited financials available on Biblica.com beginning January 2026.

Biblica Europe

Leadership

Board of Directors

John Preston, Board Chair
Secretary for the CoE Diocese of Chichester
England

Theresa Stone
Training and Development Manager
Jersey Road PR
England

Daria Novikova
National Director, EEM
Ukraine

Mark Pugh
Lead Pastor
General Superintendent of the Elim Pentecostal Church in the UK
England

“

A good name is more desirable than great riches; to be esteemed is better than silver or gold.”

— PROVERBS 22:1 (NIV)

Leadership

Senior Leadership Team

Biblica's global leaders relentlessly follow Christ and give their all to see lives changed by God's Word.



Geof Morin
President & Chief Executive Officer



Bruce Trowbridge
Senior Vice President Finance / Chief Financial Officer



Jonathan Call
Senior Vice President Translation, Publishing, & Digital Innovation



Lavon Coles, Jr.
Vice President, People & Culture



Marius Brand
Senior Vice President Mobilization, Impact, & Global Programs

Global Leadership Team

LaReau Anderson
Senior Director Global Partnerships

Mark Finnie
Vice President MENA Eurasia

Noeline Neumann
Senior Director Global Publishing

Alan White
Senior Director Global Partnerships

Enrique Baldeon
Vice President Americas

Mark Finzel
Vice President Digital Innovation

Marius Roetz
Senior Director Rights & Permissions

Identity Withheld
Global Vice President Programmes & Asia Pacific

Michelle Cardenas
Vice President Global Fundraising

Ioan Giosanu
Senior Director Global Translation

Gina VonEye
Vice President Global Marketing

Ted Draper
Vice President Strategic Engagement

Lydia Munene
Vice President Africa

Board of Directors

Jim Bridges
(Chair)
Managing Director Bridges Capital Partners Prosper, TX

Tim Couch
Principal Prestwick Realty Advisors Dallas, TX

Shadrack Ramosa
Managing Member SR Aviation Services LTD South Africa

Michael Fitch
(Vice Chair)
Managing Partner UHY Hacker Young Fitch Limited Belfast, United Kingdom

Bruce McKenzie
Senior Fiduciary Officer (Retired) Western Springs, IL

Gareth Russell
Co-Founder/CEO Jersey Road PR London, United Kingdom

Haley Scully
(Secretary)
Senior Vice President Hope for the Heart Dallas, TX

Gene Dewhurst
Director Banking and Investments Houston, TX

Rose Sink
CFO (Retired) Motiva Enterprises Montgomery, Texas

Geof Morin
President /CEO Biblica Palmer Lake, CO

Dr. Felecia Thompson
Practicing Spiritual Director & Trainer Formation Professor (Retired) Northern Seminary Chicago, IL

Board Members Emeritus

Mike Richards, Sr.
Partner (Retired) Sugar Land, TX

Roger Quy
Managing Director Harmony Trust Scottsdale, AZ



God is on the move in Ethiopia! In 2025, Geof Morin and a team from Biblica had the opportunity to see it firsthand. Read more about the Church in Ethiopia on page 12.

Dear Friend,

When I think about the Bible, I'm reminded that it's more than an ancient text on a page. It's the living Word of God – a beacon of hope piercing through the deepest darkness. It's the voice of the Good Shepherd calling His sheep by name. It's the very breath of God, capable of bringing dead things to life:

- The Muslim wife hungry **for hope** on the remotest island of Indonesia.
- The underground pastor **risking it all** to share the Gospel in the Middle East.
- The hopeless teenager in Cuba desperate for answers to **life's biggest questions**.

This year, your partnership with Biblica has meant that countless people like these are no longer waiting in darkness. Through your prayers and generosity, we've watched God move in extraordinary ways. We've seen lives transformed, churches planted, and hope restored in the most unlikely places.

The heroes serving on the frontlines of our mission continue to amaze me. They're ordinary people doing extraordinary things – translating Scripture in secret, smuggling Bibles across dangerous borders, and discipling new believers at great personal cost.

You may never meet them this side of heaven, but your faithfulness connects you to their courage and fuels their ability to do the work they are called to do.

"You are the light of the world." Jesus spoke these words not as a suggestion but as a declaration. Together, we're bringing God's Word as light into the darkness, reaching those who have waited for generations. Together, we will continue to shine His light through the pages of Scripture. And we won't stop until everyone, everywhere, experiences the life-changing Gospel of Jesus Christ.

Thank you for lighting the way.

Yours Gratefully,

Geof Morin
President / CEO

The Bible for Everyone, Everywhere
to Experience the Life-Changing
Gospel of Jesus Christ.

biblicaeurope.com

THE MOUNT BUSINESS CENTRE
2 WOODSTOCK LINK, BELFAST,
BT6 8DD, UNITED KINGDOM

